

**SUPPORTING YOU TO STAY AT HOME**

**TABLELANDS COMMUNITY SUPPORT  
OPTIONS**

**Annual report 2007 –08**

Tablelands Community Options Mainstream  
Tablelands Community Options ATSI  
Community Aged Care Packages Mainstream  
Community Aged Care Packages ATSI  
Rural and Remote Respite service  
Respite for Carers of people with Dementia  
DVA Case Management Pilot  
Epsodic Case Management Pilot

Funded by the Australian and State government  
Auspiced by Uralla Shire Council

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**TCSO**

## **CONTENTS**

<b>Mission Statement, Philosophy &amp; Aim</b>	<b>3</b>
<b>Chairman's Report</b>	<b>4/5</b>
<b>Strategic Plan and Targets Achieved</b>	<b>6</b>
<b>Tablelands Community Support Options</b>	<b>7</b>
<b>Financial report Community Options— Mainstream</b>	<b>8</b>
<b>Financial report Community Options— Aboriginal</b>	<b>9</b>
<b>Financial report Rural &amp; Remote Respite</b>	<b>10</b>
<b>Financial report CACP Mainstream</b>	<b>11</b>
<b>Financial report CACP Aboriginal</b>	<b>12</b>
<b>Financial report Dementia Respite</b>	<b>13</b>
<b>Financial report Narwon Elders Group</b>	<b>14</b>
<b>Financial report DVA Case Management &amp; Episodic Case Management</b>	<b>15</b>

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**TABLELANDS COMMUNITY SUPPORT OPTIONS** specialises in Case Management, support planning, brokerage and advocacy. Unless funding requires otherwise, Tablelands Community Support Options will give priority to people whose case management and support MMMMMMMMMMM

## MISSION

**TABLELANDS COMMUNITY SUPPORT OPTIONS** support the right of the Frail Aged, People with a Disability and their Carers to have the choice to remain in their own homes with quality support to maintain and enhance their individual lifestyle.

## PHILOSOPHY

**TABLELANDS COMMUNITY SUPPORT OPTIONS** believes in:

- ◆ The right of people to make choices about their own lives;
- ◆ The right of people to be treated with dignity, respect, privacy and confidentiality;
- ◆ The right of people to be valued as individuals;
- ◆ The right of people to access service on a non-discriminatory basis;
- ◆ The right of the community to accountable and responsive services.

## AIM

To assist people who wish to live in their own homes and who have needs resulting from their age, their disability or because they care for someone who is aged or has a disability.

It is my pleasure to present the Chairperson's report for Tablelands Community Support Options service for the 2007/2008 year. A wide range of support services has been provided to the communities across the Tablelands region, together with a diverse programme of training for staff and attendance by the Programme Manager and other staff members at an equally diverse range of meetings of partner and network service providers.

I extend sincere thanks to the members of the Advisory committee for their diligent attendance at the regular committee meetings throughout the year, and for their continued interest in, and commitment to, the welfare and support of the communities in the Tablelands, as well as for their support for the Uralla Shire Council in its auspice of this programme. Good representation from across the Tablelands region is maintained with delegates from the Strategic Alliance Councils, the communities, and other Service Providers with whom Tablelands Community Support Options partners in the provision of support programmes. During the year the committee accepted with regret the resignation of Mrs. Cynthia Williams who has given generously of her time and abilities in supporting the programmes and has been a very encouraging and helpful member of the Advisory Committee. We thank her sincerely and extend our warm good wishes to her. Earlier this year we had the pleasure of congratulating committee member Mrs. Shirley Davidson upon her being named Citizen of the Year in Walcha.

A matter of concern for some time has been the lack of appropriate accommodation for young people suffering from disabilities and conditions which render it impossible for them to stay in their own homes, and which necessitate their receiving residential nursing care. Until recently the only option was for them to be accommodated in aged care nursing homes – a quite unsuitable environment for people of a much younger age. It is good to note that it was able to be confirmed early in 2008 that the Accent group had been successful in obtaining funding for a group home in both Armidale and Moree.

A continuing concern which the committee has kept on a watching brief is the matter of transport for renal patients. This is a very real problem in the health area. The need for renal transport is increasing. It has been recognised in the committee's discussions that it is not appropriate to expect unqualified volunteer drivers to provide such transport, and it appears to be an area that the Health Service is unable, to date, to deal adequately with. The committee recommended that Uralla Shire Council address the matter by whatever means possible, and requested that the New England Local Government Association also follow up. Uralla's General Manager raised the issue at the Rural and Regional Taskforce meeting, and TCSO's Manager raised the matter at local Community Care meetings and at the HACC Planning meeting. The Regional Access Working Group acknowledges that there is a problem with renal transport, and this committee will keep its watching brief.

The Kamilaroi Aged and Disability Services programme continued under the management of Tablelands Community Support Options and the auspice of the Uralla Shire Council. Good progress has been made through ongoing monitoring and mentoring which has enabled staff in Tamworth and other outlying centres to progressively undertake a greater role in the management of the provision of the programme. A Departmental review of the KADS programme reported satisfaction with the management, processes, and provision of service. DADHC is now considering changing the auspice to an Aboriginal service or an Aboriginal community based committee. Grant funding has been provided to Uralla Shire Council to undertake the required consultation before any decision is made by the Department.

Through the year, the Manager has been diligent to recognise possible new areas of service provision and to put in submissions for available funding. Two pilot programmes were undertaken and very successfully completed during the year, these being a DVA Case Management Pilot and an Episodic Case Management Pilot.

Client numbers for all programmes have remained at available capacity through the year, and the Manager and staff are to be commended for their sincere concern for the communities, for their dedication to their

work, and for making the budgets stretch as far as possible to provide as much support as possible over as wide a range of needs as possible.

Major funding for Respite Care through the Commonwealth Carer Respite Centre has occurred through the year. Although this was good to see it was noted that respite services and CACP's were becoming very fragmented in the region. New CACP packages were allocated to TCSO for Barraba, Parry, and Walcha. These new centres combined with other catchment areas allowed all the new mainstream packages to be filled including five new Aboriginal packages.

A review by the Department of Health and Ageing of the audit of the TCSO management of the Commonwealth funded CACP and Dementia programmes resulted in the issue of a very favourable report. The contract for the Dementia Respite Programme has been renewed for another three years.

Recent developments with the move into regional areas of large services and the amalgamation of Accent with Hunter Integrated Care indicate that it may become necessary for TCSO to consider the formation of a consortium with North West Regional Community Options in Gunnedah and Northern Community Care in Glen Innes to enable all three to be competitive over a broader area when submitting EOI's for funding. TCSO Manager will undertake discussions with these and other relevant services and report back to the Advisory Committee.

During the year, two new staff members were welcomed; a set-up grant enabled the purchase of computers, files, and an extra car; and a move to obtain a HACC bus for Armidale was put onto the planning process with DADHC. The TCSO Manager, Mrs. Jan Roads was re-elected to the State Committee of COPS and subsequently was elected as Chair of that Committee for twelve months.

Committee members and staff enjoyed Christmas luncheon on 14 December 2007, and the recent very successful "Christmas in June" dinner was thoroughly enjoyed by all who attended.

Progress has been made in the Alliance Shared Service Finance section during the year resulting in some improvement in financial management, review, and reporting although there is still some way to go before the system is functioning to the standard which is expected.

The COPS Manager and staff have regularly attended meetings and training throughout the year, including the areas of Mental Health, Aboriginal support services and planning meeting, HACC services, orientation and planning, Shire Council's Consultative Committee, Dementia support services and Leadership in Dementia training, Financial training, and Case Management Diploma being undertaken by staff. Particular meetings attended by the Manager included all Community Care meetings in the region, COP regional and State meetings, and the Aged Care Services National Conference

On behalf of the communities, the Uralla Shire Council, and the members of the Advisory Committee, I congratulate and thank, Mrs. Roads, Manager of Tablelands Community Support Options, together with all members of staff, for their diligence, cheerfulness, and professionalism in the provision of community support services. On behalf of the communities, the Manager and staff of TCSO and the Advisory Committee I thank the Uralla Shire Council for its support and assistance during the year, particularly acknowledging Mrs. Jane Michie, and Council's General Manager Mr. Tom O'Connor.

Please accept my sincere good wishes for a very happy Christmas, a safe and enjoyable holiday period, and a happy and fulfilling New Year.

Isabel Strutt.  
Councillor – Chairperson.

A three year Strategic Plan which sets out our vision for the future, key objectives and highlights areas of priority and implementation strategies has been developed for the project and approved in 2007–08 by the Advisory Committee and Council.

### **TARGETS ACHIEVED**

#### **1. To improve efficiency & effectiveness of the organisation's Management & Administration Systems.**

- Systems are continually modified to meet the Council's requirements
- The data base was updated to meet DADHC and DoH & A procedures and reporting requirements.
- A part time Senior Case Manager and Case Manager were employed to assist with the extra workload from increased funding
- Staff are active members on Council's Consultative Committee
- Staff have attended training on topics pertinent to their positions with two Case managers receiving their Diploma in Case Management.
- Staff and Team meetings are held fortnightly and Case Managers meetings weekly

#### **2. To continually improve Access & Equity of the organisation's target group.**

- Priority given to applicants for services in the small communities
- Information distributed at Expos, information days and presentations made at meetings
- Service statistics are collected, provided to the committee and used to ensure geographical equity in region
- A successful Expressions of Interest was submitted for extra Mainstream and Aboriginal CACP's
- A small one off grant was received to provide Episodic Case management to the HACC target group .

#### **3. To actively participate and support changes in the community care sector to achieve positive outcomes for consumers whilst ensuring effective use of resources.**

- Staff members are committed members of a wide range of cross sectoral initiatives and working groups. Meetings attended include all Community Care meetings in the catchment area, HACC Inc, Dementia Advisory Group, Regional CACP Meetings, HACC Regional Planning Committee,
- Case Managers attend many case conferences, networking with other providers to ensure a quality service is provided to each client.

#### **4. To actively work towards enhancing networks with all other organisations to improve quality of services for consumers.**

- Aboriginal staff promoted their services in all communities
- All staff regularly attend Community Care and Interagency meetings in region
- Case conferences have been initiated and facilitated for complex care clients
- Networking with other Community Care services including ACAT's, Carer Respite Centres, Disability services and the Home Care Service of NSW continue to be strengthened
- Staff have provided input and support to other services planning days.

#### **5. Quality of project's performance is reviewed regularly.**

- Dept. of Health and Ageing conducted a full audit of Tablelands Community Support Options
- The Policy and Procedure Manual is continually reviewed and policies updated to meet changing Departmental requirements and Government legislation
- Clients were surveyed to assess satisfaction with service provision
- Regular meetings are held with all Contractors to discuss ongoing services to clients.

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### **About Tablelands Community Support Options.**

Tablelands Community Support Options receives funding from both the State and Australian Governments to provide services to the aged, people with a disability and their Carers in many areas of the New England with services mainly focused of the Guyra, Armidale Dumaresq, Uralla and Walcha local government areas. TCSO is auspiced by Uralla Shire Council and supported by an Advisory Committee of Council. The TCSO office is located in the Uralla Community Centre.

Uralla Shire Council continues to auspice the Kamilaroi Aboriginal Respite Service in Tamworth with the Tablelands Community Support Options Manager providing support to this project. KADS has offices located in Tamworth, Inverell and Boggabilla.

Programs for which TCSO receives funding include Community Options, Community Aged Packages, respite services for carers of people with dementia, a social support service for younger people with a disability and a day centre program for the Aboriginal Elders.

The project specialises in case management and staff are highly skilled and have developed a great rapport with the elderly and people with a disability and are very empathetic to their needs. TCSO has been active in developing and supporting strategies that address the need for better care for our carers, the aged and people with a disability, networking with many services to achieve the best outcomes. Increased referrals continue to be received for very complex clients often having a dual diagnosis. This has seen the Case Managers taking part in Guardianship hearings, interacting with many other professionals and attending joint assessments.

2007/08 has seen increases in funding for TCSO. Funding from the Australian Government was received to provide an extra 10 mainstream and 5 Aboriginal CACP in the New England area. A small amount of one off funding was also received from DADHC to provide Episodic Case Management to assist the HACC target group. The remaining funding received in 2006/07 to provide a Case Management pilot to the DVA community was rolled over to the 2007/08 financial year and has been fully expended.

The extra funding has seen an increase in the staff of TCSO. Staff include a Manager, Senior Case Manager, five Case Managers, one Project Officer, one Accounts Officer and one Administration Officer. One Case Manager and the Project Officer are Aboriginal and assist the ATSI clients.

TCSO policies and procedures were reviewed by the Dept. of Health and Ageing and received a very pleasing report.

Clients input into service quality, service development needs and improvements to their services through surveys and meetings of groups of clients were held and positive results were achieved.

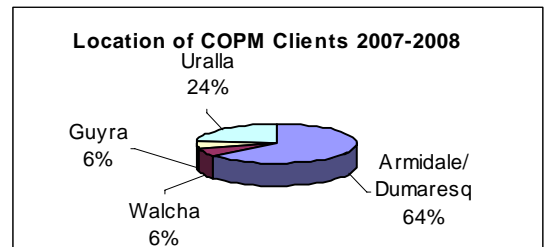
Fully audited records are kept of all financial transactions

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**Community Option Project —  
Mainstream  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Grant Income	\$236 821.00
Interest Income	\$1 974.71
Client Income	\$16 713.42
<b>Total Income</b>	<b>\$255 509.13</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$92 278.08
Client Services	\$121 550.23
Administration Expenses	\$35 811.76
COP.M ASSETS	\$1 403.10
<b>Total Expenditure</b>	<b>\$251 043.17</b>
	<b>Reconciliation</b>
<b>Total Income</b>	<b>\$255 509.13</b>
<b>Less Expenditure</b>	<b>\$251 043.17</b>
	<b>\$4 465.96</b>
<b>Less Enhancement Carried Forward</b>	<b>-\$4 419.00</b>
<b>Surplus/(Deficit)</b>	<b>\$46.96</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*



Community Options is a HACC funded Case Management program targeting people with high and complex needs who are at risk of premature and inappropriate institutionalization.

TCSO currently services approximately 35 clients at any one time under this program across the local government areas of Guyra, Armidale Dumaresq, Uralla and Walcha. This year has seen a greater focus on evidence-based care planning which concentrates on achieving positive and measurable outcomes for clients. Shifting the focus to consumer led goals has posed considerable challenges for Case Managers, but ultimately will lead to increased empowerment of our clients. We look forward to refining this process in the new year.

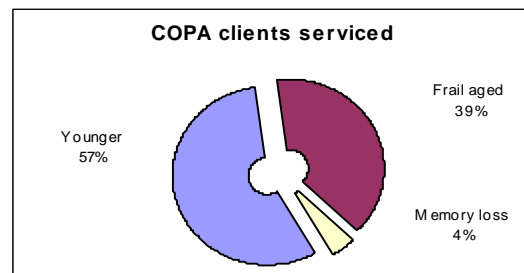
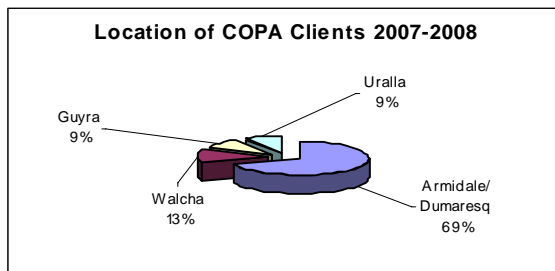
The success of TCSO is testament to the great skills of TCSO's Case Managers and their back up staff in the office and the ongoing commitment and collaboration of all service providers in the region.

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**Community Options Project—  
Aboriginal  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Grant Income	\$106 918.00
Interest Income	\$1 197.50
Client Income	\$1 485.11
<b>Total Income</b>	<b>\$109 600.61</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$53 046.99
Client Services	\$38 128.83
Administration Expenses	\$15 970.61
COPA Assets	\$257.27
<b>Total Expenditure</b>	<b>\$107 403.70</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$109 600.61</b>
<b>Less Expenditure</b>	<b>\$107 403.70</b>
	<b>\$2 196.91</b>
<b>Less Enhancement Carried Forward</b>	<b>-\$2 033.00</b>
<b>Surplus/(Deficit)</b>	<b>\$163.91</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*



Aboriginal Community Options is a HACC funded Case Management program which targets the elderly, people with a disability and their carers who have high and complex needs and are at risk of premature and inappropriate institutionalisation. Ten Aboriginal specific packages in the local government areas of Guyra, Armidale Dumaresq, Uralla and Walcha are available.

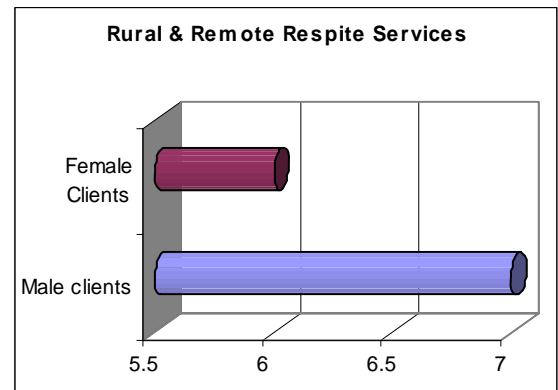
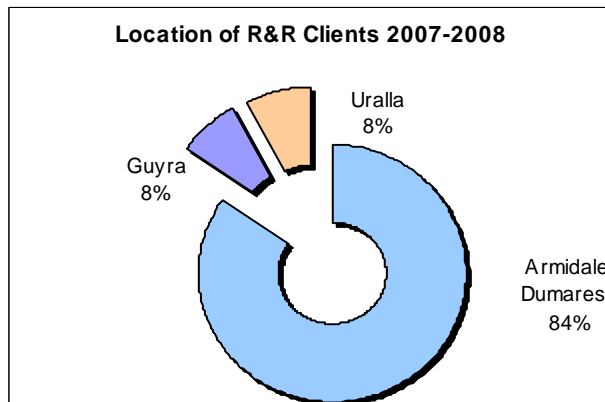
The Aboriginal Case Manager provides information to the client on services available in the community, assists them decide what services will best meet their individual needs, and negotiates with the other service providers on their behalf. If a service is not available, Community Options have a small amount of funding they may use to purchase services on behalf of the client if a service is not available. Ongoing monitoring of the service provision is an integral part of the service.

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**Rural & Remote Respite Service  
1 July 2007—30 June 2008**

<b>Income</b>		<b>Actual Income</b>
Grant Income		\$59 249.00
Client Income		\$845.00
Interest Income		\$999.12
<b>Total Income</b>		<b>\$61 093.12</b>
<b>Expenditure</b>		<b>Actual Expenditure</b>
Staff Expenses		\$22 978.33
Client Services		\$21 484.82
Administration Expenses		\$7 772.41
Assets		\$0.00
<b>Total Expenditure</b>		<b>\$52 235.56</b>
<b>Reconciliation</b>		
<b>Total Income</b>		<b>\$61 093.12</b>
<b>Less Expenditure</b>		<b>\$52 235.56</b>
<b>Surplus/(Deficit)</b>		<b>\$8 857.56</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*



The Rural and Remote program receives funding to assist people with a disability aged 16 to 65 who live in the community. To be eligible for the program clients must be in receipt of a disability pension and live in the local government areas of Guyra, Armidale Dumaresq, Uralla and Walcha.

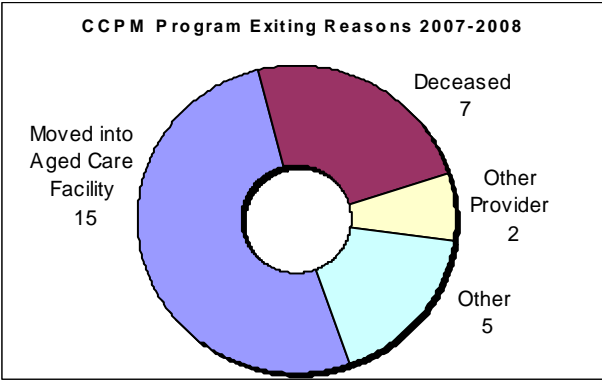
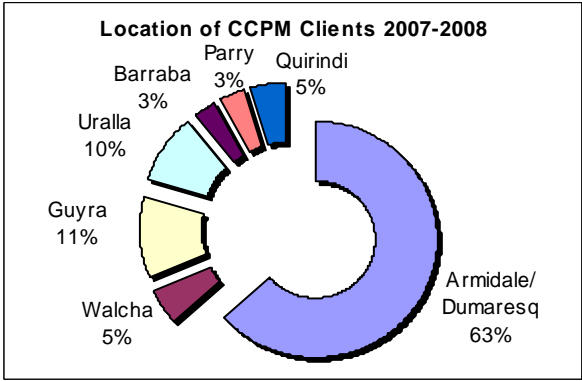
The program aims to assist people with a disability to access community and social activities with support. TCSO has assisted clients to go on short breaks, regular social outings with a carer or go on a supported group outing with others of similar needs. Outings have included a short break to the coast, weekly outings, support to access a special function and a monthly outing for a group of men with physical disabilities.

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**Community Aged Care Packages—  
Mainstream  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Grant Income	\$618 905.00
Client Income	\$60 822.00
Interest Income	\$3 696.00
<b>Total Income</b>	<b>\$683 423.00</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$204 141.87
Client Services	\$381 161.00
Administration Expenses	\$87 057.95
CACP M Assets	\$688.19
<b>Total Expenditure</b>	<b>\$673 050.00</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$683 423.00</b>
<b>Less Expenditure</b>	<b>\$673 050.00</b>
<b>Surplus/(Deficit)</b>	<b>\$10 373.00</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*



Community Aged Packages are funded by the Department of Health and Ageing and provide a complete package of care to aged people who wish to remain in their own home. A Community Aged Care Package can include services such as personal care, domestic assistance, respite, meals and transport within the resources available.

This year saw a growth in TCSO's CACP mainstream program, with 10 extra packages being funded to support clients in the Walcha, Barraba, Quirindi and Parry LGAs. TCSO currently receives funding for 57 mainstream packages. All packages have remained full throughout the year with the new packages being filled within two months of the funding being received. Extra staff have been employed to assist in the management of the new packages.

Demand for the CACP program continues to be greater than available packages with a waiting list being maintained throughout the year, with packages being allocated to those in greatest need.

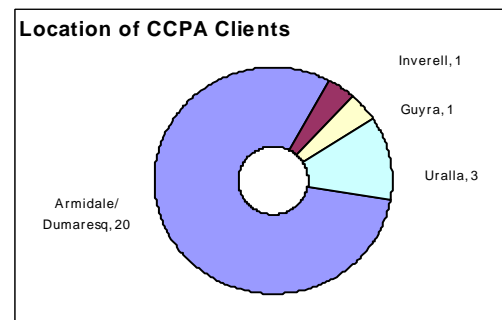


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**Community Aged Care Packages—  
Aboriginal  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Grant Income	\$249 305.83
Client Income	\$1 614.00
Interest Income	\$2 071.50
<b>Total Income</b>	<b>\$252 991.53</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$52 311.78
Client Services	\$141 761.05
Administration Services	\$33 759.93
Assets	\$2 156.37
<b>Total Expenditure</b>	<b>\$229 989.13</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$252 991.53</b>
<b>Less Expenditure</b>	<b>\$229 989.13</b>
<b>Surplus/(Deficit)</b>	<b>\$23 002.00</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*



TCSO receives funding from the Australian Government to provide Community Aged Packages to the ATSI community in the New England area. Community Aged packages provide coordinated and flexible assistance to Aboriginal people aged 45 years plus to remain independent in their own homes.

TCSO was fortunate to receive an extra five packages this year bringing the total number of packages available to the Aboriginal community in New England to twenty five.

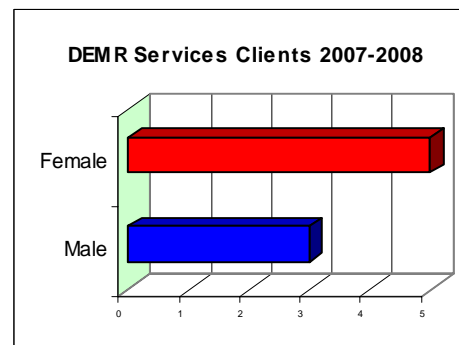
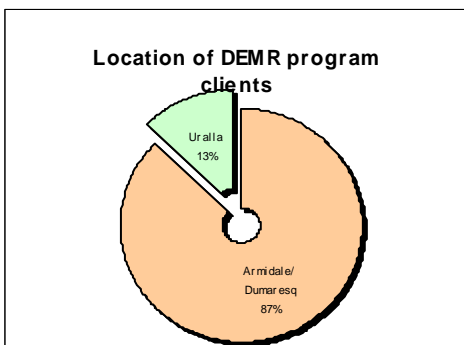
TCSO employs an Aboriginal Case Manager and she has been instrumental in developing the service by maintaining excellent networks with providers so the Aboriginal community are aware of the support available and assists in ensuring a culturally appropriate service is provided to clients.

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**Respite for Carers of People with Dementia  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Grant Income	\$66 137.00
Client Income	\$5 211.50
Interest Income	\$560.51
06/07 Carried Forward	\$1 414.00
<b>Total Income</b>	<b>\$73 323.01</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$19 367.59
Client Services	\$40 318.66
Administration Expenses	\$9 181.28
Assets Purchased	\$0.00
<b>Total Expenditure</b>	<b>\$68 867.53</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$73 323.01</b>
<b>Less Expenditure</b>	<b>\$68 867.53</b>
<b>Surplus/(Deficit)</b>	<b>\$4 455.48</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*



This service provides respite for carers of people with dementia. A person trained in assisting people with dementia can provide respite in the home allowing the carer to go out or can take the person with dementia on an outing in the community. It may be a short regular break or a longer break on an irregular basis. Funding is also available to assist with emergencies. The Commonwealth Department of Health and Ageing provides funding for this program

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**Narwon Elders Group**  
**1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Grant Income	\$64 972.00
Client Income	\$605.00
Interest Income	\$599.01
Elders Week Funds	\$500.00
06/07 Enhancement Carried Forward	\$493.00
<b>Total Income</b>	<b>\$67 169.01</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$30 801.66
Client Services	\$21 401.36
Elders Week Expenses	\$500.00
Administration Expenses	\$7 070.52
<b>Total Expenditure</b>	<b>\$59 773.54</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$67 169.01</b>
<b>Less Expenditure</b>	<b>\$59 773.54</b>
	<b>\$7 355.47</b>
<b>Less Enhancement Carried Forward</b>	<b>-\$6 140.00</b>
<b>Surplus/(Deficit)</b>	<b>\$1 215.47</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised*

The Elders have had another wonderful year, one of our many exciting trips was to the Elders Olympics held at Valla Beach Resort in July, we travelled with the Elders from Tamworth, Quirindi, Walhollow and all had a wonderful time. Tamworth ended up winning, but all Elders agreed that it was great fun and lovely to see family and friends they had not seen for a while. We also went to a Gathering at Tamworth and met with the Elders from Tamworth, Quirindi and Walhollow. We also went to the Blue Hole for a picnic. Places of cultural significance that we visited include Yarrowyck Woolbrook and Ingelba. There have also been visits to some of the local schools.

Seniors Week activities was a great time for the Elders to get together and have more fun, this included doing Tabloid games with visitors from Tamworth and pupils from local schools at the Aboriginal Cultural Centre & Keeping Place in Armidale.

We have been working in conjunction with the New England Division of General Practice, who organize healthy lifestyle programs for the Elders on a regular basis. This includes cooking and Tai Chi-gentle exercises which the Elders love doing. The group have also been doing painting with the assistance from a local artist and they have produced some lovely paintings and drawings.

We have speakers such as Fair Trading, Telstra, Centrelink, NEDGP, coming to share information.

The Elders are busy working on their calendar for 2009 and are looking forward to displaying the finished product.

TCSO supporting  
you to stay at home

**DVA Case Management Pilot  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
Prior 06/07 Carried Forward	\$19 845.00
Enhancement Carried Forward	\$4 450.00
<b>Total Income</b>	<b>\$24 295.00</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$11 462.00
Client Services	\$12 153.06
<b>Total Expenditure</b>	<b>\$23 615.06</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$24 295.00</b>
<b>Less Expenditure</b>	<b>\$23 615.06</b>
<b>Surplus/(Deficit) to be Carried Forward</b>	<b>\$679.94</b>

**Episodic Case Management  
1 July 2007—30 June 2008**

<b>Income</b>	<b>Actual Income</b>
06/07 Grant Carried Forward	\$24 515.00
<b>Total Income</b>	<b>\$24 515.00</b>
<b>Expenditure</b>	<b>Actual Expenditure</b>
Staff Expenses	\$11 916.95
Client Services	\$1 015.84
<b>Total Expenditure</b>	<b>\$12 932.79</b>
<b>Reconciliation</b>	
<b>Total Income</b>	<b>\$24 515.00</b>
<b>Less Expenditure</b>	<b>\$12 932.79</b>
<b>Surplus/(Deficit) to be Carried Forward</b>	<b>\$11 612.21</b>

*Please note: These figures are based on Uralla Shire Council's financial statements. These figures have not yet been finalised and may differ from the final figures upon completion of the audited financial statements.*